



**BOARD OF TRUSTEES  
FINANCE AND FACILITIES COMMITTEE**

**Allen L. Ryan, Jr., Chair  
Sergul A. Erzurum, Vice Chair  
All Trustees are Members**

**Wednesday, March 6, 2024  
3:46 p.m. or immediately following  
previous meeting**

**Board Room  
Tod Hall**

**AGENDA**

- A. Disposition of Minutes for Meeting**
- B. Old Business**
- C. Committee Items**

**1. Consent Items\***

**C.1.a. = Tab 1     a. Resolution to Modify Closed Circuit Television System Use Policy, 3356-4-11**

**C.1.b. = Tab 2     b. Resolution to Modify Emergency Response Policy, 3356-4-20**

**2. Action Item**

**C.2.a. = Tab 3     a. Resolution to Approve Interfund Transfers**  
Katrena Davidson, Associate Vice President for Finance and Controller, will report.

**3. Discussion Items**

**C.3.a. = Tab 4     a. Quarterly Update on the FY 2024 Operating Budget**  
Neal McNally, Vice President for Finance and Business Operations, will report.

**C.3.b. = Tab 5     b. Student Center Renovation Financing Update**  
Neal McNally, Vice President for Finance and Business Operations, will report.

**C.3.c. = Tab 6     c. Planning and Construction Projects Update**  
John Hyden, Associate Vice President for Facilities and Support Services, and Rich White, Director of Planning and Construction, will report.

\*Items listed under the Consent Agenda require Board approval; however they may be presented without discussion as these items include only non-substantive changes.

**C.3.d. = Tab 7**

**d. Gratitude Marker**

Greg Morgione, Associate General Counsel, will report.

**e. Report of Audit Subcommittee**

A verbal report of the Audit Subcommittee will be presented.

Molly S. Seals will report.

**D. New Business**

**E. Adjournment**



**RESOLUTION TO MODIFY  
CLOSED CIRCUIT TELEVISION SYSTEMS USE POLICY, 3356-4-11**

**WHEREAS**, University Policies are being reviewed and reconceptualized on an ongoing basis;  
and

**WHEREAS**, this process can result in the modification of existing policies, the creation of new policies, or the deletion of policies no longer needed; and

**WHEREAS**, action is required by the Board of Trustees prior to replacing and/or implementing modified or newly created policies, or to rescind existing policies.

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees of Youngstown State University does hereby approve the modification of the University Policy stated above and attached hereto.

**Board of Trustees Meeting  
March 7, 2024  
YR 2024-**

### 3356-4-11 Closed circuit television system use.

Responsible Division/Office: YSU Police Department  
Responsible Officer: VP for Finance and Business Operations  
Revision History: March 2014; March 2019; [March 2024](#)  
Board Committee: Finance and Facilities  
**Effective Date:** ~~March 7, 2019~~ [March 7, 2024](#)  
Next Review: ~~2024~~ [2029](#)

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- (A) Policy statement. To standardize the installation and regulate the use of closed circuit television (“CCTV”) and any other related surveillance systems at Youngstown state university in order to deter crime, enhance campus security, and assist the Youngstown state university police department (“YSU-PD”) in its response to safety and security issues on university property.
- (B) Definitions.
- (1) “Equipment.” ~~Any~~ - [any](#) item, system, technology device, or process, including software, used alone or in conjunction with a network for the purpose of gathering, monitoring, recording or storing an image, images, and/or audio. Images and/or audio may be viewed in real-time and/or captured and preserved for possible review at a later date.
  - (2) “Monitoring.” ~~The~~ - [the](#) process of observing or reviewing recordings that are captured by CCTV equipment either in real-time or that have been prerecorded and are reviewed at a later date and time.
  - (3) “Recording.” ~~The~~ - [the](#) process of capturing images and/or audio using CCTV systems and saving those images to a storage medium.
  - (4) “University property.” ~~All~~ - [all](#) land, structures, or other real property owned, operated, leased or controlled by Youngstown state university. This includes both internal and external areas, including but not limited to common spaces, grounds, and parking lots.

- (5) “Internet protocol (~~‘IP’~~).” ~~“The”~~ - the communication protocol used in the collection and transmission of recordings on the CCTV network. All surveillance devices shall utilize open internet protocols and standards.
- (6) “Public areas.” ~~“Any”~~ - any portion of university property that is operated and controlled by Youngstown state university, including buildings and facilities, in which a person does not have a reasonable expectation of privacy.
- (7) “Private areas.” ~~“Any”~~ - any portion of university property where a person would have a reasonable expectation of privacy, e.g., restrooms, residence rooms, personal offices, or locker rooms, or any other area designated as a clothing changing area. Personal offices do not include reception, informational or waiting areas.
- (8) “Restricted access areas.” ~~“University”~~ - university property that is not accessible to the general public. Restricted access areas may be accessible to university employees, but do not include private areas.

(C) Parameters.

- (1) The YSU-PD is responsible for implementation of this policy, including the approval, placement, and monitoring of all CCTV surveillance systems (~~“CCTV system[s]”~~) on university property.
- (2) This policy does not apply to the use of video or visual surveillance, monitoring or recording, covert or otherwise, by the YSU-PD for criminal investigations or as authorized by a court of law.
- (3) This policy does not apply to the legitimate academic use of cameras or video recordings for educational or journalism purposes, the general use of webcams by the university, the use of video recording for public performances, events, or interviews, or for university academic or research purposes
- (4) This policy does not imply or guarantee that the CCTV system will be monitored in real time.

(5) The CCTV system will be utilized in a professional, ethical and legal manner.

(6) Cameras may or may not transmit data to the video retention arrays. Live view only cameras will only provide a live view and will not provide any recorded data for the area where installed.

(D) Procedures.

(1) Any and all requests for use of CCTV systems and/or equipment will be ~~made in writing to the chief of the YSU-PD~~ requested in the university tech portal. The request will include the name of the college or department making the request, the purpose or reason for the request, and the desired installation area. YSU-PD will review each proposal and the review will consider security issues, institutional needs, technological standards, installation, wiring, networking, licensing, and cost. The chief of the YSU-PD will make the final decision on new equipment installations and changes to equipment placement.

(2) Cameras will only be permitted to be placed in public or restricted access areas and on university property. Cameras will not be placed in private areas or in a public area in order to view into private areas.

(3) Any equipment currently in place as of the date of this policy will come under the control and authority of YSU-PD. YSU-PD will determine if the equipment currently in place meets the institutional needs of the university and current technological standards for a CCTV recording system. YSU-PD will determine if any new equipment is permitted or if any current equipment is to be replaced or removed. No equipment is permitted unless recorded and controlled by YSU-PD or a specific exception is given by the YSU-PD. If an exception is given, the college or department is still required to comply with all other terms of this policy.

(4) All equipment, where able, will utilize IP technology to transmit recordings, unless an exception is granted by YSU-PD. All legacy equipment currently in use at Youngstown state university will be

converted to university standard technology within twelve months from the date of this policy, unless an extension is granted by YSU-PD.

- (5) When an incident is reported or circumstances raise safety or security issues, the YSU-PD may authorize others to observe or review recordings or images.
- (6) In those areas that require on-site viewing or monitoring of CCTV equipment such as student residence halls, the director of the applicable office or department will designate an appropriate individual to serve as the contact with YSU-PD regarding the equipment and will, at the beginning of the spring and fall semesters, provide a list to the YSU-PD of persons authorized to view or monitor the CCTV equipment. Viewing of these images shall be done only in restricted areas unless an exception is granted by the YSU-PD.
- (7) Each department or college with CCTV equipment will designate an appropriate individual within the department or college to serve as a contact with the YSU-PD regarding the equipment.
- (8) Each department or college will be responsible for the cost of the equipment ~~within the department or college~~, [the cost of labor/installation, and software licensing](#).
- (9) The chief of the YSU-PD shall be notified of any future university construction or any upgrading of existing university facilities prior to approval of the final designs of said facility if said facility is to include CCTV equipment. The chief of the YSU-PD or a designee appointed by the chief of the YSU-PD shall provide input into the placement of CCTV equipment during the design phase. The chief of the YSU-PD will make the final decision on new equipment installations.
- (10) The chief of the YSU-PD, [or their designee](#) shall be responsible for contracting any services for the responsibility of repair and service of all equipment.

- (11) Any complaints involving violations of this policy shall be made to the university's office of general counsel and/or the chief of the YSU-PD.
- (E) Retention and release of information.
- (1) Retention of all recorded information is the responsibility of the YSU-PD except in the case of exceptions granted by the chief of the YSU-PD.
  - (2) It is the goal of the YSU-PD to retain recordings in a secure location and for thirty days; however, there are numerous factors that can limit retention, including but not limited to equipment capabilities. Specific image and/or audio files may be required to be kept for a longer period at the direction of the office of general counsel and/or YSU-PD.
  - (3) Recordings with information about a specific student are considered law enforcement records unless the university uses the recording for discipline purposes or makes the recording part of a student's education record.
  - (4) Requests to view or to receive recording files from persons not authorized to access the system will be reviewed by the office of general counsel and the YSU-PD. The files will be distributed in an appropriately secured method. A log shall be maintained by the YSU-PD indicating the date and time range of the files, camera views, and the identification of the person receiving the files.
  - (5) The recordings are considered security records under section 149.433 of the Revised Code because they are used to protect and maintain the security of the university. A record kept by a public office that is a security record is not a public record under section 149.43 of the Revised Code and is not subject to mandatory release or disclosure under that section. Any record requests, including subpoenas, will be directed to the office of general counsel for a response.
  - (6) Any documentation, written or electronic, which identifies the location of all cameras installed on campus are considered security records under section 149.433 of the Revised Code, because they



are used to protect and maintain the security of the university. A record kept by a public office that is a security record is not a public record under section 149.43 of the Revised Code and is not subject to mandatory release or disclosure under that section. Any record requests, including subpoenas, will be directed to the office of general counsel for a response. [Information/location of cameras/recording parameters is considered a security record.](#)



**RESOLUTION TO MODIFY  
EMERGENCY RESPONSE POLICY, 3356-4-20**

**WHEREAS**, University Policies are being reviewed and reconceptualized on an ongoing basis;  
and

**WHEREAS**, this process can result in the modification of existing policies, the creation of new policies, or the deletion of policies no longer needed; and

**WHEREAS**, action is required by the Board of Trustees prior to replacing and/or implementing modified or newly created policies, or to rescind existing policies.

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees of Youngstown State University does hereby approve the modification of the University Policy stated above and attached hereto.

**Board of Trustees Meeting  
March 7, 2024  
YR 2024-**

### 3356-4-20      **Emergency response.**

Responsible Division/Office:    Office of the President  
Responsible Officer:                President  
Revision History:                    September 2013; March 2019; [March 2024](#)  
Board Committee:                  Institutional Engagement  
**Effective Date:**                    ~~March 7, 2019~~ [March 7, 2024](#)  
Next Review:                         ~~2024~~ [2029](#)

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(A)    Policy statement. In the event of an emergency, the president or designee are authorized to declare that an emergency situation exists and to invoke the university’s comprehensive emergency management plan.

(B)    Definitions.

(1)    “Emergency.” ~~“An”~~ - [an](#) event or condition that presents an imminent risk of death, serious injury, or illness to the university community, suspension or significant disruption of university operations, significant physical or environmental damage, or significantly affects the university’s financial well-being. Specific emergencies or classes of emergencies are listed in the university’s comprehensive emergency management plan.

(2)    “Comprehensive emergency management plan.” ~~“A”~~ - [a](#) statement of policy and procedures regarding emergency management. It assigns tasks and responsibilities to university officials specifying, and in some cases redefining, their roles during specific emergency situations. The comprehensive emergency management plan (“~~plan~~”) is also the university’s published authoritative strategies and directives to prepare for, mitigate, respond to, and recover from actual or potential emergencies university-wide. The plan references second-level “departmental emergency operations plans” that prescribe changes in functional responsibilities and operations by and/or within that specific department during an emergency.

(C)    Authorities and responsibilities.

- (1) Reacting to reported or predicted campus or environmental situations, the president or designee is authorized to declare that an emergency exists and to direct the implementation of the plan.
  - (2) The president or designee has the authority to invoke the full force of state and local laws and to exercise all necessary emergency authority to respond to any threat to lives and property and to restore normal university operations with minimal interruption.
  - (3) The plan may, depending upon the type of emergency, redefine authorities within the university during a specific emergency.
  - (4) With the declaration of a university emergency, all officers and essential personnel of the university are directed to undertake appropriate and rapid response to exercise the utmost diligence in the discharge of duties required of them for the duration of the emergency and to comply with all university emergency procedures, applicable regulations, as well as state and local laws. Work rules and associated compensation will be governed by applicable labor contracts and university policy.
  - (5) All members of the university community (including faculty, students, staff, and visitors) are required to comply with emergency procedures, to cooperate with university response personnel as well as with public officials and emergency service operatives in executing emergency plans, and to obey and comply with the lawful directions of properly identified officers.
  - (6) In response to a specific emergency, and depending on the circumstances, the president may direct each executive officer where to report.
  - (7) The university will plan and implement an annual emergency management training program for identified members of the university community.
- (D) Implementation.
- (1) The president directs that the university, led by the chief of university police and the director of environmental ~~and occupational~~ health and safety, shall create, maintain, and annually

update the university's comprehensive emergency management plan. The plan shall include, at a minimum, the following:

- (a) The common goal to maximize human safety and survival, minimize danger, preserve and protect property and critical infrastructure, provide for responsible communication with the university community and the general public during and after an emergency, and restore normal activities;
  - (b) Plans, and the associated use of university resources, to prevent or otherwise mitigate potential emergencies;
  - (c) The establishment of a university emergency planning and response team;
  - (d) Collaboration with local emergency management partners;
  - (e) An effective means of public emergency notification;
  - (f) Departmental level emergency operations planning, education, and training;
  - (g) Adoption of the national incident management system; and
  - (h) A university communication and education plan for emergency response.
- (2) The president will direct each executive officer to ensure their awareness of, and compliance with, this policy and with the plan and to further ensure that such awareness and compliance is promulgated throughout each of their respective divisions.



**RESOLUTION TO APPROVE  
INTERFUND TRANSFERS**

**WHEREAS**, University Policy Number 3356-3-11.1, Budget Transfers, requires Board of Trustees approval for inter-fund transfers of \$100,000 or more for operating purposes or for any purpose other than a specific capital improvement project, for capital improvements or construction projects of \$500,000 or more, and for transfers out of operating reserves regardless of amount; and

**WHEREAS**, certain accounting and budget adjustments and transfers outside the operating budget are necessary during the course of a fiscal year and at the end of a fiscal year.

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees of Youngstown State University does hereby approve the transfer of funds, attached hereto.



**YOUNGSTOWN STATE UNIVERSITY**  
**Interfund Transfers Requiring Board Approval**  
**Transfers Outside of the Operating Budget**  
**Requested Transfers for Third Quarter FY2024**

<b>FROM</b>	<b>TO</b>	<b>AMOUNT</b>	<b>REASON</b>
Sick Leave Conversion Fund (Designated Fund)	Beeghly Center Renovation Gifts (Restricted Plant Fund)	\$705,500	Interest free interfund loan to provide bridge financing for Beeghly Center Bleacher Project. To be repaid with gift funds. Total project budget is \$1,800,500.

**YOUNGSTOWN STATE UNIVERSITY**  
**General Fund and Auxiliary Enterprises**  
**Budget to Actual and Actual to Actual Comparison**  
**2nd Quarter (July 1 through December 31)**

Revenue	Fiscal Year 2024		Actual as a % of Budget	Budget Indicator	Trend Indicator
	Budget	Actual			
Tuition and mandatory fees	\$ 90,121,431	\$ 85,357,663	94.7%	●	↑
Other tuition and fees	9,056,683	8,144,854	89.9%	●	↑
Student charges	1,162,200	628,324	54.1%	●	↔
State appropriations	48,514,162	24,445,210	50.4%	●	↑
Recovery of indirect costs	1,882,813	843,492	44.8%	●	↓
Investment income	2,207,859	1,791,935	81.2%	●	↑
Other income	854,852	546,840	64.0%	●	↑
Auxiliary enterprises	18,600,045	17,189,760	92.4%	●	↑
<b>Total</b>	<b>\$ 172,400,045</b>	<b>\$ 138,948,078</b>	<b>80.6%</b>	●	↑

● On/Above target

● Caution

● Warning

Expenses	Fiscal Year 2024		Actual as a % of Budget	Budget Indicator	Trend Indicator
	Budget	Actual			
Wages	\$ 82,477,693	\$ 38,776,508	47.0%	●	↑
Benefits	30,833,068	17,743,720	57.5%	●	↑
Scholarships	16,593,788	12,782,221	77.0%	●	↑
Operations	21,343,586	18,128,413	84.9%	●	↑
Plant & maintenance	15,173,440	6,879,551	45.3%	●	↑
Fixed asset purchases	1,796,313	428,520	23.9%	●	↑
Transfers	6,083,961	6,041,368	99.3%	●	↑
<b>Total</b>	<b>\$ 174,301,849</b>	<b>\$ 100,780,301</b>	<b>57.8%</b>	●	↑

● On/Below target

● Caution

● Warning



## Student Center Renovation Project

### Projected Costs and Funding Sources (draft, as of 2/29/2024)

#### **Renovation Costs:**

		<i>Notes</i>
Construction*	\$ 34,585,282	Construction slated for March 2025.
Architectural & Engineering fees	2,914,718	Under contract now with WTW and Strollo Architects.
Contingency	3,500,000	
Temporary relocations	2,900,000	Conservative estimate, options being explored.
	<b><u>\$ 43,900,000</u></b>	

*\*Includes construction and other related expenses: furniture, fixtures and equipment; branding; percent for the arts; moving and misc. expenses.*

#### **Funding Sources:**

OH capital appropriations	\$ 9,753,000	New FY25-26 appropriation pending in H.B. 2 (not final).
OH capital re-appropriations	3,153,591	Unused appropriations from prior capital biennia.
OH Strategic Community Funds	4,800,000	Special request pending.
Kilcawley & Housing Plant Reserves	1,521,612	Balance of inter-fund loan approved by the BOT in Dec. 2023.
Private gifts (cash received by Mar. 2025)	1,393,106	Add'l pledged gifts received in the future will help service debt.
Bonded indebtedness	23,278,691	Payback cost (principal + interest ) is \$44.7 million over 30 years.
	<b><u>\$ 43,900,000</u></b>	

*NOTE: All amounts are estimates for planning purposes and subject to change.*

# Debt Service Results (Current Interest Rates)



- Assuming current interest rates and a project fund of \$23.3 million, the University would recognize **\$44.7 million in additional debt service**

FYE (6/30)	Existing D/S	Proposed Series 2025			Aggregate D/S
		Principal	Interest	Total D/S	
2024	4,966,905	-	-	-	4,966,905
2025	6,851,211	-	316,337	316,337	7,167,548
2026	7,347,847	-	1,095,013	1,095,013	8,442,859
2027	7,401,848	-	1,095,013	1,095,013	8,496,860
2028	7,508,531	-	1,095,013	1,095,013	8,603,543
2029	7,601,043	-	1,095,013	1,095,013	8,696,055
2030	7,590,855	-	1,095,013	1,095,013	8,685,868
2031	5,590,019	410,000	1,084,763	1,494,763	7,084,781
2032	5,582,231	435,000	1,063,638	1,498,638	7,080,869
2033	5,579,763	455,000	1,041,388	1,496,388	7,076,150
2034	5,570,566	480,000	1,018,013	1,498,013	7,068,578
2035	356,400	505,000	993,388	1,498,388	1,854,788
2036	353,800	530,000	967,513	1,497,513	1,851,313
2037	355,700	555,000	940,388	1,495,388	1,851,088
2038	357,000	585,000	911,888	1,496,888	1,853,888
2039	-	615,000	881,888	1,496,888	1,496,888
2040	-	645,000	850,388	1,495,388	1,495,388
2041	-	680,000	817,263	1,497,263	1,497,263
2042	-	715,000	782,388	1,497,388	1,497,388
2043	-	750,000	745,763	1,495,763	1,495,763
2044	-	790,000	707,263	1,497,263	1,497,263
2045	-	830,000	666,763	1,496,763	1,496,763
2046	-	870,000	624,263	1,494,263	1,494,263
2047	-	915,000	579,638	1,494,638	1,494,638
2048	-	965,000	532,638	1,497,638	1,497,638
2049	-	1,015,000	483,138	1,498,138	1,498,138
2050	-	1,065,000	431,138	1,496,138	1,496,138
2051	-	1,120,000	375,113	1,495,113	1,495,113
2052	-	1,180,000	314,738	1,494,738	1,494,738
2053	-	1,245,000	251,081	1,496,081	1,496,081
2054	-	1,315,000	183,881	1,498,881	1,498,881
2055	-	1,385,000	113,006	1,498,006	1,498,006
2056	-	1,460,000	38,325	1,498,325	1,498,325
<b>Total</b>	<b>73,013,717</b>	<b>21,515,000</b>	<b>23,191,043</b>	<b>44,706,043</b>	<b>117,719,760</b>

## Projects in Progress:

### **Campus Roof Replacements**

YSU 2324-02

### ***\$2M (Capital Funds) Prime AE Group, RJK Roofing***

This project will replace sections of roofs on Cushwa Hall and the Edmund J. Salata Complex. The Salata Complex roof is complete, but replacement of the skylights on Cushwa Hall had to wait until the semester ended because of disruption to the building. Work is essentially complete. Only punch-list items remain.

## Projects Out for Bids:

- Ward Beecher Planetarium Renovations – Bids Open February 21<sup>st</sup>
- Building Envelope Renovations – Bids Open February 28<sup>th</sup>

## Projects at Controlling Board for Release of Funds:

- None at this time.

## Request for Architect/Engineer Qualifications Advertisements:

- None at this time.

## Projects in Development for 2024/2025:

### **Garfield Building Renovations Phase 1**

YSU 2324-15

### ***\$1.5M (Capital Funds) Prime AE Group***

This project was to replace/rebuild the roof on the Garfield Building, but after careful evaluation by our consultant, the building is structurally deficient and may be cost prohibitive to rebuild. Further evaluation is underway.

### **Emergency Generator Upgrades**

YSU 2324-19

### ***\$1M (Capital Funds) YSU Staff***

This project will upgrade and replace worn and failing emergency generators across campus. A bidding and construction schedule will be developed once YSU Engineering staff complete the bid documents. Start and completion dates are yet to be determined.

**Lyden House Elevator Renovation**  
YSU 2324-10

***\$300k (Local Funds) Domokur Architects, Murphy Cont.***

Upgrades and replacement of the elevator car and all associated equipment in Lyden House. This project was competitively bid and a contract is now being prepared. This project will commence in May of 2024.

**Building Envelope Renovations**  
YSU 2324-01

***\$1.7M (Capital Funds) Domokur Architects***

Building exterior repairs to Beeghly Center and Maag Library. This project will bid in early 2024 and be complete by September 2024.

**Student Center Renovation**  
YSU 2324-22

***\$41M (Capital Funds/Local/Philanthropy) WTW Architects***

We have started the design process, and the project is moving forward. We are looking to bid this project early in 2025 with a May 2025 construction start.

**Ward Beecher Planetarium Renovations**  
YSU 2324-24

***\$1.1M (Insurance) Prime AE Group***

The roof, interior dome, and some electronic equipment will be renovated/replaced in this project. This project will bid in early 2024.

**Building Exterior Doors and Windows**  
YSU 2324-29

***\$1.75M (Capital Funds) YSU Staff***

This project will address worn and damaged door and window systems on building exteriors across campus. This project will bid in early 2024 for a fall 2024 completion.

**Additional Projects in Development:**

- **Silvestri Hall Lower Level** – Renovation of the lower level of Silvestri Hall for Workforce Development.
- **Beeghly Center Seat Replacement** – Replacement of the seats within the Beeghly Center main gym.
- **Accessibility Services Relocation**

# Youngstown State University

## Gratitude Marker Gift Agreement

This Gratitude Marker Gift Agreement (“Agreement”), effective as of the date of \_\_\_\_\_ is made and entered into by and between DONOR NAME, whose address is DONOR ADDRESS (“Donor”) and Youngstown State University (“University”). In consideration of the mutual promises and benefits hereunder, the parties agree as follows:

1. Gift. In consideration of Donor’s gift of \$ \_\_\_\_\_ (“Gift”), Youngstown State University will acknowledge the Gift by placing a Gratitude Marker on campus at a mutually agreeable location in the vicinity of \_\_\_\_\_. It is understood and agreed to by Donor that the cost to purchase and install the Gratitude Marker will be satisfied from the Donor’s Gift funds. The University shall install the Gratitude Marker once it has received at least 50% of the Gift.

The Donor may request an area on campus for the Gratitude Marker to be located, however, Youngstown State University reserves the right in its sole discretion to select the specific location of the Gratitude Marker. In addition, the University reserves the right to relocate the Gratitude Marker to another area on campus. If the University decides to relocate the Gratitude Marker, the University shall work with the Donor, or the Donor’s designee, to determine another appropriate location for the Gratitude Marker.

Attached is a list of recommended words, phrases and logos that the Donor may consider in designing the Gratitude Marker. The Donor may also make other recommendations for the design of the Gratitude Marker. Youngstown State University reserves the right in its sole discretion to approve all designs, words, phrases, and logos on the Gratitude Marker.

2. Payment of the Gift. The Gift is an irrevocable pledge that will be paid to the Youngstown State University Foundation over a period of \_\_\_\_ years, according to the following payment schedule:

Payment of \$ \_\_\_\_\_ on (Date)

Payment of \$ \_\_\_\_\_ on (Date)

Payment of \$ \_\_\_\_\_ on (Date)

Payment of \$ \_\_\_\_\_ on (Date)

Payment of \$ \_\_\_\_\_ on (Date)

The Donor may accelerate the payment of any or all of the Gift at any time.

3. Termination of Agreement. Youngstown State University may terminate this Agreement and all rights and benefits of the Donor herein, including removing or renaming the Gratitude

Marker: (a) In the event of any default in payment of the Gift as provided in this Agreement; (b) In the unlikely event that Youngstown State University determines in its reasonable and good faith opinion that circumstances have changed such that the Gratitude Marker would adversely impact the reputation, image, mission, or integrity of Youngstown State University, or (c) At the end of the useful life of the Gratitude Marker, as reasonably determined by the University.

Upon any such termination of this Agreement, the University shall have no further obligation to the Donor and shall not be required to return any portion of the Gift already paid.

4. Damage of Gratitude Marker. If the Gratitude Marker is destroyed or severely damaged, the University shall work with the Donor, or the Donor's designee, to determine another appropriate form of recognition for the Gift.

5. Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of Ohio without regard to any conflict of laws principles.

ACCEPTED AND AGREED TO:

DONOR NAME

YOUNGSTOWN STATE UNIVERSITY

By: \_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_

# Youngstown State University Gratitude Markers

## Words *Including, but not limited to*

Tradition • Excellence • Education • Athletics • Academics • Knowledge • Service • Selflessness • Work Ethic  
Talent • Curiosity • Grit • Industry • Graduate • Degree • Faculty • Research • Fraternity • Sorority • Student  
Pride • Honor • The Arts • Loyalty • Discovery • Persistence • Animus Liberatus • Persistence • Impact  
Distinction • Dedication • Growth • Merit

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THE CLIFFE COLLEGE  
OF CREATIVE ARTS

EXCELLENCE

THE  
BENNY FACTOR  
FAMILY

TRADITION



SCHOOL OF SCIENCE,  
TECHNOLOGY,  
ENGINEERING,  
MATHEMATICS

FORTITUDE

HAIL  
TO  
THEE  
O'YOUNGSTOWN

LOYALTY

IN MEMORY OF  
BENNY FACTOR

HONOR



CENTOFANTI  
*School of Nursing*

SERVICE



YOUNGSTOWN STATE UNIVERSITY  
FOUNDATION



YOUNGSTOWN  
STATE  
UNIVERSITY

# Gratitude Markers



CONCEPT ART IS PROPERTY OF  
BURKLAND MONUMENTS 2023

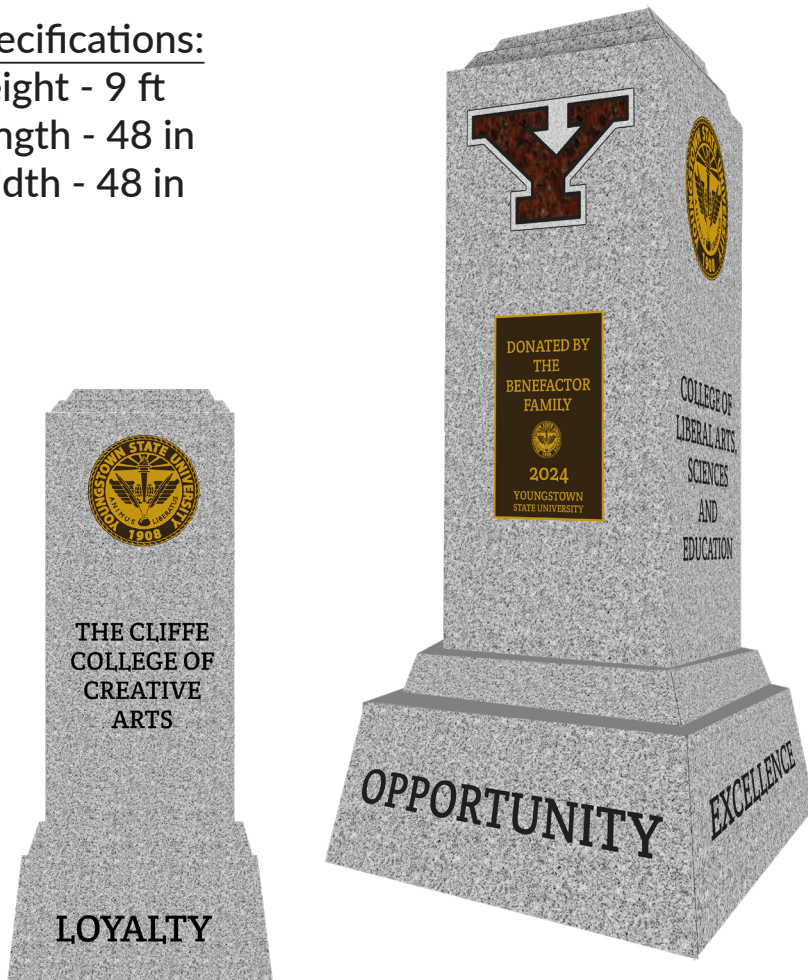


Friends and alumni can show their support to YSU and the YSU Foundation through scholarships, programs, colleges, or other areas of need all while commemorating the gift with a gratitude marker in an area of campus that is of the donor's choosing. Gratitude markers will recognize and celebrate a donor's commitment, dedication, and loyalty toward YSU while beautifying campus and instilling a sense of place, tradition, and legacy. Donors will have the ability to customize their gratitude marker to reflect their YSU journey.

## \$1 MILLION MARKER

### Specifications:

Height - 9 ft  
Length - 48 in  
Width - 48 in



## \$500,000 MARKER

### Specifications:

Height - 5.5 ft  
Length - 34 in  
Width - 34 in

